

**Board of Directors Meeting Agenda
February 25, 2021 9:00am**

Zoom meeting link <https://us02web.zoom.us/j/89594747408>

Meeting call to order, Introductions

9:00 am

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| 1. | Public Comment | INFORMATION |
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CONSENT ITEMS

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|----|------------------------------------|-----|--------------------|
| 2. | January 2021 Board Meeting Minutes | p-2 | ACTION |
| 3. | Financial Updates December 2020 | p-7 | INFORMATION |
| 4 | FACT Services Updates | p-8 | INFORMATION |
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| 5. | Proposed Board Retreat Scheduling, Annual Meeting Planning | | ACTION |
| 6. | Response to RideFACT Ridership Trend and Potential Demand <ul style="list-style-type: none"> • Update on rate of growth in demand for RideFACT • Status of Fares, Special Services • NCTD's response to request for Assistance • CRRSAA 2021 - Section 5310 funds • California Small Business COVID-19 Relief Grant Program • Letter to County requesting CE grants | p-11 | INFORMATION |
| 7. | Conversation with Hon. Jill Galvez, Council member, City of Chula Vista | | INFORMATION |
| 8. | SANDAG Support for FACT – Outreach plan | | INFORMATION |
| 9. | Executive Director's Report: <ul style="list-style-type: none"> • New collaborations for Covid response • ED Review FY 21; committee appointment | p-15 | INFORMATION |
| 10. | Board Member Updates/Proposed Agenda Item | | INFORMATION |

ADJOURNMENT

FACT's Mission- *Assist San Diego County residents with barriers to mobility to achieve independence through coordination of transportation services*

FACT Board of Directors Meeting Minutes

January 28, 2021

Zoom meeting

Board Members Attending	Hon. Phil Monroe, Hon. Bob Campbell, LaVonna Connelly, Hon. Jewel Edson, Hon. John Aguilera, Hon. George Gastil, Hon. Kellie Hinze, Susan Hafner
Board Members Absent	Hon. Dave Roberts
Staff Attending	Arun Prem, Meagan Schmidt, Budd Anderson, Julius Burgos, Cynthia Pedersen
Public/Guests	Howard Pearl, CARS; Sharon Beckas, SSTAC; Robert Gebo, NCTD; Elizabeth Levanthal
Public Comments	
CONSENT ITEMS: November 2020 Board Meeting Minutes	Hon. George Gastil called the meeting to order at 9:00am. Introductions were made by Board Members and invited guests.
Review of Board Meeting Scheduling	<p>Board Officer Nominating Committee members, Bob Campbell, Jewel Edson and Kellie Hinze, discussed that a review of the Board meeting schedule and duration might be helpful to facilitate better participation and attendance by current and potential members. Arun said the schedule is determined at the discretion of the Board and that the attendance policy is very flexible. He said that sub-committee participation is optional, and except for Board Officers, there is no obligation for other Board members to participate on committees if there are time constraints.</p> <p>Arun outlined some options based on Board consensus, to allow better attendance and potential Board member participation. These include:</p> <ul style="list-style-type: none"> • Option to join by phone or via Zoom • Option to have staff or alternate attend and vote • Flexible attendance policy • Sub-committee participation is optional, infrequent <p>Staff requests Board members for discussion on meeting scheduling, duration and attendance and review options that accommodate all Board members; and make changes where needed.</p> <p>Kellie said that because of job obligations and time constraints, attending a Board meeting for the usual two hours is difficult and requested that Board meetings not exceed one and a half hours. Phil suggested taking care of action items at the beginning of meetings. Jewel said shorter meetings and actions items done first</p>

	<p>would be beneficial to her work schedule, also. Kellie and Jewel said they do not have available staff members to represent them at meetings. John suggested some of the agenda items be emailed to the Board prior to the meeting to reduce meeting length. George said doing action items first and an earlier start time for pre-meeting interaction should be considered. He said that keeping the meetings to 75 minutes should be enough time to take care of action items and that Board members who need to leave can do so.</p> <p>LaVonna said it is important to not forget about FACT staff, and that the Board meetings are a way to give support and make the connection to staff who do the business of FACT. George concurred and thanked LaVonna for her observations.</p> <p>Hon. John Aguilera moved to begin Board Meeting action items from 9:00am until 10:15am, and continue other discussions after 10:15am in order to allow Board Members time to fulfill professional obligations as needed. Second made by Hon. Kellie Hinze. The motion passed unanimously.</p>
Annual Meeting Review	Passed on due to time constraints.
Review of RideFACT Ridership Trend and Potential Demand	<p>Arun said the demand for RideFACT transportation is growing during this current fiscal year (since July 2020) at an unsustainable rate. Month over month, ridership grew between 21.7% to 37.7%. Arun outlined factors for the increase in demand:</p> <ul style="list-style-type: none"> • Increase in Cost-per-trip and Trip-Length • Fewer “A” trips • Free Fares since April 2020 • Open eligibility since April 2020 • Food Deliveries for low-income seniors • Shortage of supply from vendor side • Volunteer driver services impacted by COVID • Sharp rise in referrals <p>Arun said he does not anticipate a decline in demand based on the upwards trend month over month. Based on budget projections, FACT would be short of funding three months earlier for the 12-month budget allocation. Arun said that the rate of growth cannot be sustained unless there is cost containment. Some operational changes were presented for consideration:</p> <ul style="list-style-type: none"> • Elimination of Meal Delivery Trips • Reinstate (or raise) fares • Cap on daily ridership • Request funds from State, SANDAG, and County

	<p>Arun said cutting services should not be the only option available to contain costs due to the fact that some of the services are critical and many individuals rely on FACT during the pandemic. He presented possible options for increased funding from the State, County as well as SANDAG in order to offset the cost of the additional rides.</p> <p>The State has established a \$500m COVID Relief fund for small businesses and nonprofits; FACT applied for a \$25,000 grant, the maximum allowable. The application was found eligible; however, the funding was prioritized until the second round.</p> <p>Additionally, FACT staff has had discussions with 2-1-1 of San Diego, SANDAG and NCTD in order to review the options available to handle the additional demand. Arun said Bill York, CEO of 2-1-1, has offered to look into funding options.</p> <p>Arun and Brian Lane have been in discussions regarding additional funding. FTA recently announced the Coronavirus Response and Relief Supplemental Appropriations Act of 2021, which provides \$50m for the Section 5310 program. Approximately \$400,000 are apportioned for the San Diego region to be administered via SANDAG and \$900,000 for the State for rural services. FACT intends to monitor both grants and apply for funds to mitigate RideFACT demand.</p> <p>Arun said he is in discussions with Damon Blythe and other staff at NCTD. FACT proposed a collaboration in which FACT would refer up to 1,000 ride reservations to NCTD. This arrangement could be beneficial to both parties and Arun said he is hopeful about the discussions.</p> <p>Arun said George, John and he discussed approaching the County Board of Supervisors for additional funding under the Community Enhancement Grant. A letter will be sent soon to each County Supervisor requesting funds.</p> <p>Bob asked if FACT requests riders for some small support or a partial payment for their free transportation. Jewel asked if we could inform riders that as a nonprofit, we have provided free rides but are no longer able to due to high demand. Phil said FACT should be an emergency back-up for essential workers, but not a regular provider of free rides to and from work. Susan said that eliminating some of the transportation needs for food delivery and essential workers without pursuing additional funding first should be taken into careful consideration because FACT has been so responsive to those riders and helpful during this crisis. She said that eliminating free transportation to essential workers at hospitals could possibly be absorbed by requesting funding from the participating hospitals.</p>
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	<p>LaVonna said that because we are in an extraordinary time with the pandemic, requesting some form of fare from essential workers is a more just decision as opposed to total elimination of transportation.</p> <p>Arun said he would like to continue the discussion regarding phasing out rides for essential workers and food deliveries. Arun said the SANDAG grant process has been very flexible to the COVID situation and waived many of the grant compliance requirements.</p> <p>Recommendation: Staff requests board members for feedback and recommendations regarding increase in RideFACT demand and options to manage demand, and for authorization to amend the service policies in order to:</p> <ul style="list-style-type: none"> ◦ Eliminate free fares with immediate effect ◦ Phase out rides for essential workers, and for special needs, if additional funding for these services is not found ◦ Phase out free food deliveries for low-income seniors if additional funding for this service is not found <p>Susan Hafner moved to approve the elimination of free fares with immediate effect. LaVonna Connelly seconded the motion. The motion passed unanimously.</p>
SANDAG Support for FACT - Outreach Plan	<p>Arun said that because of changes to local Boards and new leadership roles, the Outreach Plan with SANDAG Board and committee members should be renewed in the efforts to secure new FTA Section 5310 COVID Relief Funds for FACT. He said that FACT will collaborate with other agencies for the new 5310 funding. A meeting with Mr. Hasan Ikhata, Mayor Blakespear and Mayor Gloria could be beneficial. Arun said that Jewel is available for reappointment as Transportation Committee Representative, and reiterated that SANDAG has been very accommodating with FACT'S needs during the COVID crisis.</p>
Financial Updates – November 2020	<p>Arun introduced Mr. Howard Pearl, CEO of CARS, a division of Jewish Family Service in San Diego. CARS distributes funds to approximately 7,700 non-profits in the U.S. Howard gave some background with regards to the CARS donation program and its operations. He presented a plan for FACT to receive funds from the CARS donation program.</p> <p>Julius presented the November 2020 Financial Report stating that the balance sheet through November 2020 remains consistent and is stable between both years. The PPP Loan was approved and deposited into the bank creating a Liability for the same amount of \$111,300.00. The loan will be fully forgiven if the funds are used for payroll costs, interest on mortgages, rent, and utilities. All PPP loans have an interest rate of 1% if not forgiven and used. FACT has expensed \$36,495.60 of the PPP loan through November. Net Income through November 2020 has a positive balance of \$6,023.57.</p>

	<p>The County Community Enhancement Grant request is still being reviewed and is pending.</p> <ul style="list-style-type: none"> • Total funding available for all grants through November is \$1,171,557.93 • CTSA Funds have been allocated through November 2020 totaling \$60,500.00 • CTSA's temporarily restricted net assets through November 2020 is \$236,577.00 • Unrestricted Net assets through November 2020 totaled \$175,953.72 • Total Equity as of November 30, 2020 is \$418,554.29.
FACT Services Updates	<p>Meagan said that the rise in demand continues every month with CTSA Referrals at 426 in the month of October and 488 for November. Meagan said the City of Coronado is interested in possibly contracting with FACT to provide rides to residents. A pilot program will help determine the demand.</p> <p>Shelter trips continue for HHSA. These trips began in March 2020 with vendors utilizing PPE. Through November these trips totaled 279. Meal delivery trips began in April 2020 through a partnership with 2-1-1 and AIS to transport meals. As of November 1,922 trips were provided. RideFACT rides totaled 4,369.</p> <p>Total one-way trips completed through November 2020 were 238,866.</p>
Executive Director's Report	<p>Arun said he and Meagan have been in discussions with the City of Encinitas for potentially implementing a new flexible, affordable service on the 101 Corridor for schools and shopping areas. FACT asked the City of Encinitas to contact us when they are ready to test the service as a pilot program.</p> <p>Another possible collaboration with the City of Encinitas pertains to a Super Vaccination Site in Del Mar with FACT coordinating the transportation of seniors to this location.</p> <p>Arun announced that Mayor Catherine Blakespear was confirmed as Chair of SANDAG Board of Directors, and Mayor Todd Gloria was named Vice Chair. Arun congratulated George on his appointment to the Board of MTS. George said he is on the Regional Planning Committee of SANDAG.</p>
Board Member Updates	
ADJOURNMENT	The meeting was adjourned at approximately 11:00 am.

ITEM #3

TO: Board of Directors

FROM: Arun Prem, Executive Director & Julius Burgos, Accountant

RE: Financial Updates – December 2021

ISSUE:

BACKGROUND

December 2020 Financial Reports/Summary will be forwarded under separate cover.

RECOMMENDATION

None

ITEM #4**TO: BOARD OF DIRECTORS****FROM: Meagan Schmidt, Director of Operations****RE: FACT Services update****ISSUE:**

This item presents a monthly RideFACT and agency services update.

BACKGROUND:

	December
SERVICE	ONE-WAY TRIPS
County COVID-19	4
Scripps	35
Escondido	0
County HHSA TB	8
San Marcos	67
Oceanside	215
Parkinson's Assoc.	0
Tri-City ER	52
Tri-City BH	50
MV	0
Other	2
RideFACT	4,191
TOTAL	4,624

Special Services

FACT began providing on demand transportation at the request of the County the week of March 16th, 2020 to transport homeless individuals (symptomatic and asymptomatic) to and from shelters/hotels and other sites as requested by County staff. FACT has provided 283 trips through December. These trips were not requested between early September – November 2020. Trips resumed in December.

FACT/County Aging & Independence/2-1-1 Meal Delivery Trips – FACT staff reached out to 2-1-1 in early April 2020 to offer transportation assistance to social service agencies who may have need of utilizing FACT's brokerage to provide meal pickup and delivery. FACT staff worked with 2-1-1 and County Aging and Independence staff to assess the need for meal delivery and gaps in the current services provided throughout San Diego County. Within one

week FACT was able to train and gain access to the Community Information Exchange (CIE) platform to receive direct referrals for meal delivery. FACT's vendors pick up meals Tuesday and Thursday mornings and deliver to various residences throughout the County. FACT has offered similar assistance to cities and other agencies through CAM and outreach to San Diego County Supervisors. For the months of April – December, 2,460 of these trips were provided. This service is ongoing.

Scripps Health

FACT's service agreement with Scripps Health began January 15, 2020; 498 trips were provided through the end of December. FACT brokerage vendors are transporting discharged patients to pharmacies, their residences and/or to hospitals outside of San Diego County. Trips are delivered on demand and include curbside, door-to-door, and door-through-door services. FACT met with Scripps in mid-July to review options for extending the agreement to provide trips. Scripps would like FACT to expand to 4 other locations and a new amendment was signed. FACT currently provides trips for 2 locations, Scripps Mercy Hospital Hillcrest and Chula Vista.

City of Escondido

FACT provides transportation to/from the City of Escondido's senior lunch nutrition program Monday-Friday. Service began November 1, 2019. Initial contract term was November 2019 – June 2020. FACT provided 4,129 trips between November and March 2020. Trips were paused in mid-March due to COVID-19 and have not resumed as of yet. FACT met with Escondido staff to review the contract terms in mid-July and signed an amendment in August extending the contract through June 2021.

County HHSA

This service provides trips for the County to non-contagious Tuberculosis patients from their residences to clinics for treatment. Trips may be scheduled in advance or requested up to 2 hours before the time of trip service. This contract is in year 3 with an option to extend up to 1 more 1-year term. 556 trips have been performed under this contract between late November 2018 through December 2020.

The Parkinson's Association of San Diego

The Parkinson's Association of San Diego (PASD) contracts with FACT to provide transportation for neurological medical appointments, support groups and Parkinson's Association related events for their clients. This contract has a term through September 1, 2021; a new amendment was signed in September. Between June 2018 – December 2020, 176 trips have been provided. These trips were paused with the outbreak of COVID-19 through June. PASD is currently marketing this program in their latest newsletter.

City of San Marcos

Catch a Ride! provides transportation for eligible seniors 60+ within San Marcos city limits as well as for medical purposes outside of the city within a 20-mile radius.

FACT has provided 3,047 trips between February 2018 – December 2020. There are approximately 175 registered riders. FACT has signed Amendment 3 to extend the contract through June 2021.

MV NCTD LIFT Service Inactive

Tri-City Contracts – Emergency Room & Outpatient Behavioral Health

FACT began transportation services for Tri-City Medical Center in December 2016.

Discharged patients from the Emergency Room are provided with rides to their residence.

FACT has provided 4,261 trips for Tri-City patients between December 2016 – December 2020. Tri-City's Chief Operations Officer reached out to FACT regarding an additional service need for a Behavioral Health clinic. FACT began this service on 7/15/2020; 214 rides were provided in July - December.

City of Oceanside Senior Van Service

Contracted service for Oceanside began in September 2013. FACT has invoiced City of Oceanside for 33,586 trips from September 2013 – December 2020.

Approximately 2,800 clients are registered to use this service.

RideFACT & Contracted Service statistics ytd for fiscal year July 2016 – December 2020

CTSA, RideFACT & Contracted Service Data	Web hits	Referrals	Programs in Database	New Agencies in Database	Total Requests for RideFACT Trips	RideFACT Trips Provided	RideFACT Trips Unable to Provide	Contracted Trips Provided	Total Trips	RideFACT Avg Mileage	RideFACT Avg Trip Cost
July	823	108	176	2	2,515	2,455	60	771	3,226	9.6	\$13.29
August	948	90	177	1	2,424	2,365	59	844	3,209	9.1	\$11.47
September	1,157	129	179	2	2,757	2,621	136	674	3,295	9.3	\$11.88
October	1,263	139	180	1	2,952	2,735	217	781	3,516	9.5	\$12.63
November	1,089	122	180	0	2,652	2,388	264	1,452	3,840	9.8	\$14.38
December	1,052	82	180	0	2,636	2,508	128	1,572	4,080	9.4	\$14.86
20-Jan	1,372	132	176	0	2,994	2,849	145	1,680	4,529	10.1	\$13.99
February	1,237	138	176	0	2,693	2,608	85	1,567	4,175	9	\$15.30
March	1,650	141	177	1	2,015	1,931	84	988	2,919	8.8	\$13.95
April	1,720	347	183	6	1,586	1,555	31	383	1,938	8.8	\$15.29
May	1,253	384	183	0	2,082	2,024	58	473	2,497	10.2	\$18.65
June	1,392	297	185	2	2,502	2,416	86	421	2,837	10.2	\$20.60
Subtotal	14,956	2109	185		29,808	28,455	1353	11,606	40,061		
July	1,510	304	180	-5	3,202	3,096	106	447	3,543	10.3	\$21.12
August	1,571	300	181	1	3,623	3,371	252	459	3,830	9.5	\$20.64
September	1,625	312	181	0	3,924	3,617	307	457	4,074	10	\$21.13
October	1,839	426	185	4	4,419	4,035	384	436	4,471	10.3	\$22.32
November	1,591	488	189	5	4,102	3,716	386	453	4,169	10.5	\$21.39
December	1,488	515	189	0	4,638	4,191	447	433	4,624	11	\$22.45
Subtotal	9,624	2345			23,908	22,026	1882	2,685	24,711		
TOTAL	184,836	7,953	189			159,051	7,184	84,439	243,490		

RECOMMENDATION:

Staff seeks input from Board members regarding information presented in this item.

ITEM #6

TO: BOARD OF DIRECTORS

FROM: Arun Prem, Executive Director

RE: Review of RideFACT Ridership Trend and Potential Demand

ISSUE:

Demand for RideFACT transportation which fell during March and April of 2020, has since recovered; the rate of growth during the current fiscal year (since July 2020) is unsustainable.

Staff request Board members for detailed review of responses and options for possible action.

BACKGROUND - *The table - RideFACT Monthly Ridership for FY 2020 and FY 2021, as updated with December 2020 data; Compared with December 2019, FACT delivered 1,683 more trips in December 2020, a 67.1% increase. Meal deliveries were included in this count. The total number of RideFACT rides in Dec 2020 was 4,191.*

- *Meal deliveries will be phased out by mid-March 2021.*
- *Fares were reinstated in February 2020.*
- *Trip caps will need to be implemented beginning March 1, 2020 in order to continue the manage demand in the near term.*

PART A - Concerns:

1. Rate of growth in demand for RideFACT
2. Increase in Cost per trip and Trip-length; Fewer A-Trips on FACT-owned vehicles

RideFACT Monthly Ridership for FY 2020 and FY 2021

A RideFACT trips by Month	B 1-way trips FY 2020	C 1-way trips FY 2021	D Difference	E % Change
July	2,455	3,096	641	20.7%
Aug	2,365	3,371	1,006	29.8%
Sep	2,621	3,617	996	27.5%
Oct	2,735	4,035	1,300	32.2%
Nov	2,388	3,716	1,328	35.7%
Dec	2,508	4,191	1,683	67.1%
Jan	2,849	3,866	1,017	35.7%
Feb	2,608	3,539	931	35.7%
Mar	1,931	2,620	689	35.7%
April	1,555	2,110	555	35.7%
May	2,024	2,747	723	35.7%
Jun	2,416	3,279	863	35.7%

*numbers in pink highlighted areas are projections

1. Rate of growth in demand for RideFACT

After a drop in RideFACT ridership during March through June 2020, RideFACT ridership has been increasing at a rate that is not sustainable. **Month over (same period prior year) month, ridership grew between 21.7% to 37.7%.** The monthly rate of increase has continued to grow since the beginning of the fiscal year.

The increase in RideFACT demand is attributable to a number of factors. These rides have been offered free of cost since the County went into lockdown in April. The **free fare** was accompanied by expanding eligibility to essential workers and those in needs of essential services. Additional demand for trips was channeled through the coordination with 2-1-1 San Diego for **free meal deliveries** to low-income seniors. At the time the free fare was instituted, the lockdown was not expected to last beyond a few weeks. *The extended timeline and uncertainty in the status of the Covid crisis and the fluctuating trend in restrictions for businesses and individuals has made it difficult to set a timeline on the duration of the new special services. On January 25, 2021 the Governor announced an end to the statewide lockdown on several businesses and activities – this could be a transition point for making updates to some of the pandemic related policies currently in place.*

Anecdotally, the volunteer driver systems in San Diego County were heavily impacted by the Covid crisis. Since most drivers who volunteer to provide these services tend to be older, **many volunteer drivers were not able or willing to provide transportation services** due to health and safety related concerns. It appears that the volunteer driver coalition members have been referring riders to FACT due to the shortage of volunteers in most programs. The referrals received by FACT reflect this development and continue to show increases at very high rates since the beginning of the pandemic.

The combined impact of these developments and FACT's policies has been a higher-than-expected level of demand for RideFACT service and rising costs.

2. Increase in Cost per trip and Trip length; fewer Free (A) Trips on FACT owned vehicles

The ridership data also shows increases in cost per trip and the average length of the ride. The most recent - November 2020 - average cost per RideFACT trip was \$21.99 and the average trip length was 10.5 miles. The cost per trip cost is rising due to a combination of Fare free service (since April 2020) and fewer free rides (A-trips on FACT owned vehicles) being performed by the vendors. Some of the vehicles are older and in process of aging out of the fleets. The reason for the growth in average miles per ride is not clear at this time.

PART B - Review Potential Options:

1. Review potential for additional funding from State, SANDAG (FTA Section 5310)
2. Discussion - Demand mitigation using daily cap on number of rides
3. Discussion - Reinstatement of fares
4. Discussion - Elimination of Meal delivery trips

In order to manage the demand one of the obvious choices would be to cut costs via elimination and reduction of services. The senior meal deliveries, the free rides in general and the free rides for essential services and personnel could be eliminated in relatively short time, and would have the desired impact of reducing cost and dampening demand. However, some of these services are mission critical and many individuals rely on FACT for these services during the ongoing pandemic. In case the other options and resources under review do not materialize, the service cuts will need to be implemented to sustain services during the remaining term of the grants.

FACT is pursuing additional funding from the State, County as well as SANDAG in order to offset the cost of the additional rides. **The State has established a \$500m Covid Relief fund for small businesses and nonprofits**; FACT applied for a \$25,000.00 grant, the maximum allowable. The application was found eligible; however, the funding was prioritized until the second round.

FTA recently announced the **Coronavirus** Response and **Relief** Supplemental Appropriations Act of 2021, which provides \$50m for the Section 5310 program. Approximately \$400,000.00 are apportioned for the San Diego region to be administered via SANDAG and \$900,000.00 for the State for rural services. FACT intends to monitor both grants and apply for funds to mitigate RideFACT demand.

PART C - Proactive Discussions, Follow-up:

- Requested 2-1-1 for assistance with securing funding for meal deliveries
- Reviewed request for assistance for Covid Relief Section 5310 funds with SANDAG staff
- Requested NCTD for assistance with trips
- Request County Board of Supervisors for funding

FACT staff has initiated discussions with several partners including SANDAG staff, 2-1-1 of San Diego, and NCTD, in order to review the options available for collaborative solutions to handle the additional demand. A request for NCTD to provide assistance with additional rides is in discussion and additional information may be available for Board review in the next couple of days. FACT's proposal involves requesting NCTD to accept referrals from FACT for 500 to 1,000 rides per month. The initial response from NCTD involved a detailed review of the proposal, service data and potential operations and compliance issues. FACT staff will meet with NCTD representatives on Jan 27th to review the feasibility of the proposal.

There are some early indications that FACT may receive County Community Enhancements Grants from one of the districts. FACT staff will reach out to all the Supervisors to request funding for the special services.

RECOMMENDATION

Staff requests Board members for feedback and recommendations regarding increase in RideFACT demand and options to manage demand, and for authorization to implement daily trip caps as of March 1, 2021, commensurate with the available funding.

ITEM #9

TO: BOARD OF DIRECTORS

FROM: Arun Prem, Executive Director

RE: Executive Director's Report

Meetings and Events – January 2021

1/27/2021	Meeting – NCTD/FACT Ride Collaboration – Damon Blythe, Robert Calix, Robert Gebo, Arun, Meagan
1/28/2021	Meeting – NCTD – Damon Blythe - Arun

Meetings and Events – February 2021

2/01/2021	Meeting – SANDAG- Brian Lane, Arun
2/04/2021	Meeting - HASDIC – Lindsey Wade - Arun
2/04/2021	Meeting – 2-1-1 – Camey Christenson - Arun, Meagan
2/05/2021	Meeting – Transportation Committee – Arun, Meagan
2/05/2021	Meeting – Community Based Organization (CBO) Telebriefing on COVID in S.D. County – Arun
2/09/2021	Meeting – CAM Monthly Updates - Budd, Meagan
2/10/2021	Meeting - APTA Mobility Management Steering Committee – Arun
2/11/2021	Meeting – Alliance Quarterly Meeting – Arun